



POPULAR ANNUAL FINANCIAL REPORT 2022 - 2023



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The financial information presented in the Popular Annual Financial Report (PAFR) of the City of Doral is published to increase public awareness and provide a more user-friendly presentation of the City's financial position. This includes a review of sources of revenue and uses of expenditures, as well as economic information about the community and a highlight of fiscal spending for the city for the current fiscal year 2023.

The PAFR summarizes and condenses the financial activities of the City of Doral's governmental and business-type activities and derives its information from the City's Annual Comprehensive Financial Report for the Fiscal Year ended September 30, 2023. The Annual Financial Report is prepared in conformance with accounting principles generally accepted in the United States (GAAP) and it also includes financial statements audited by Caballero Fierman Llerena & Garcia, LLP.

Please note that the financial data in this report is unaudited and presented on a non-GAAP basis. This means that it contains condensed financial information and does not provide all of the necessary financial statements and note disclosures required by GAAP for governmental entities. The GAAP basis presentation in the Annual Comprehensive Financial Report includes the presentation of individual funds, as well as, full disclosure of all material events, financial and non-financial, in notes to the financial statements. We invite you to access the City's audited Annual Comprehensive Financial Report online presented on a GAAP basis with more detailed information on the City's finances. Both the Popular Annual Financial Report and the Annual Comprehensive Financial Report are online at https://www.cityofdoral.com/allavailable departments/finance/.

CITY MANAGER'S MESSAGE



To the Citizens of the City of Doral:

The Mayor and City Council are pleased to present herein the City's Popular Annual Financial Report (PAFR) for the Fiscal Year ending September 30, 2023. The PAFR provides our citizens with a snapshot of the City's financial condition in a user-friendly manner and helps demonstrate why the City of Doral is such a great place to "Live, Work, Learn and Play." The financial information presented here is derived from the City's 2023 Annual Comprehensive Financial Report. The Annual Financial Report provides complete financial disclosure and may be viewed and downloaded by accessing the City's website at www.cityofdoral.com.

There is no surprise that Doral is one of the fastest growing cities in the State of Florida, when considering its ideal location. Recognized as an epicenter of international trade and commerce, Doral is well known as an excellent place to do business. Doral has been ranked as the #3 best small city for small businesses in the US by Go. Verizon. With a business district among the most vibrant in South Florida, and the Miami Free Zone offering duty-free warehouse space that attracts international trade, it's no wonder that Doral's economy represents many different sectors including logistics, health and hospitality, flower imports, and the number one tile district in the country.

Since the City's incorporation, City leadership has envisioned world-class parks with many amenities that would be multi-generational, multi-purpose, and multi-seasonal. Recognizing that the City would continue to grow over time, the goal is to have a park within a short walking distance from most residences that serves the recreational needs of residents of all ages, interests, and capabilities. On November 6, 2018, the Doral Parks for Tomorrow Bond was put to a vote and passed. Since voting in favor of the Park Bond, your City Council and City Staff are fast at work to provide the quality parks desired. Park projects and improvements funded by this bond include green spaces, nature areas, sports fields, play areas, infrastructure, aquatics facility, community center, cultural amenities, walking/biking trails, specialty recreation areas, and safety features.

The City of Doral is committed to its mission "To serve our community by relentlessly pursuing the highest quality of life through the delivery of efficient, sustainable, transparent, ethical and accountable government". I would like to give thanks to the Finance staff, all City Departments, and the City's Auditors, which helped provide necessary information in creating the City's Popular Annual Financial Report.

Respectfully yours,

Rev Valdes

City Manager

CITY PROFILE

The City of Doral, incorporated on January 28, 2003, is one of thirty-four municipalities in Miami-Dade County, Florida. Conveniently located just one mile from Miami International Airport and twelve miles from Downtown Miami, the City is home to approximately 76,983 residents and regularly hosts in excess of 100,000 people who work within the City. The City of Doral occupies a land area of 15 square miles bordered on the west by the Ronald Reagan Turnpike, to the north by the Town of Medley, to the east by the Palmetto Expressway and to the South by the City of Sweetwater.

The City of Doral has operated under the Mayor-Council-Manager form of government since incorporation. Policymaking and legislative authority are vested in a governing council consisting of the mayor and four other council members. The Council, which is elected at large, is responsible among other things, for passing ordinances and resolutions, adopting the annual budget, appointing the City Manager, City Clerk, and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for overseeing the daily operations of the government, and for appointing the heads of various departments.









OSCAR PUIG-CORVE



RAFAEL PINEYRO

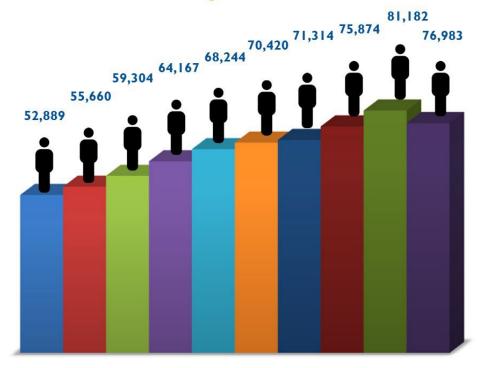


DIGNA CABRAL

The City of Doral offers a wide range of services, including police protection, public works maintenance, a full-service building department, planning and zoning, parks and recreation, and stormwater services. Described as the premier place to live, work, play, and learn, our many assets provide for a superior quality of life in an urban center known for its commerce.

COMMUNITY PROFILE

····· Population ·····



2014 2015 2016 2017 2018 2019 2020 2021 2022 2023

Source: City of Doral FY 2023 Annual Financial Report

Median Family Income

\$83,823

Unemployment Rate

2.8%

Education

- ⇒ Over 10 Public, Charter, and Private Schools with "A" Grade Status
- ⇒ Over 10 Colleges, Universities, and Technical Schools



COMMUNITY PROFILE



PUBLIC TRANSPORTATION & AREAS

→ TOP EMPLOYERS

Over 2,000

Carnival Cruise Lines

500 - 1,999

Trump Endeavor 12 LLC

Univision Network LTD Partnership

Leon Medical Center Inc Wal-Mart Stores East LP

Under 500

Perry Ellis International Inc

Brinks Incorporated

Gold Coast Beverage LLC



Number of Trolleys

Number of Trolley Routes



165.89

Acres of Public Parks



26.18

Miles of Walking & Biking Trails



329.75

Miles of Streets

CITY ORGANIZATIONAL CHART





FINANCE AWARDS AND CERTIFICATES



The Governmental Finance Officers Association of the United States and Canada (GFOA) awarded a **Certificate of Achievement for Excellence in Financial Reporting** to the City for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2022. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a **Distinguished Budget Presentation Award** to City of Doral, Florida for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and has been submitted to the GFOA to determine its eligibility for another award.





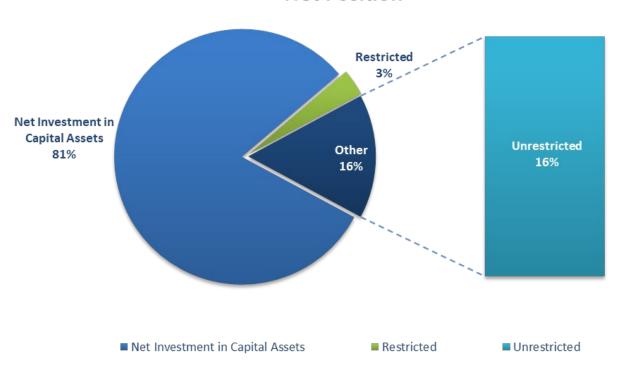
The Government Finance Officers Association of the United States and Canada (GFOA) has given an **Award for Outstanding Achievement in Popular Annual Financial Reporting** to City of Doral, Florida for its Popular Annual Financial Report for the fiscal year ended September 30, 2022. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. In order to receive an Award for Outstanding Achievement in Popular Annual financial reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal. The Award for Outstanding Achievement in Popular Annual Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.

STATEMENT OF NET POSITION

The Government-wide Balance Sheet, known as the *Statement of Net Position*, presents information on all the City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating. There was an increase of \$22.8 million in the City's net position over fiscal year 2022. The following financial summary is based upon a condensed summary of the City's net position for all governmental and business-type activities as of September 30, 2022 and 2023.

	Government	tal Activities	Business-Typ	e Activities	T	otal	
	2023	2022	2023	2022	2023	2022	Change
Assets							
Current assets	\$234,672,584	\$258,060,121	\$ 14,845,588	\$13,098,361	\$249,518,172	\$ 271,158,482	\$ (21,640,310)
Capital assets	312,028,249	257,567,271	35,999,874	34,749,209	348,028,123	292,316,480	55,711,643
Total Assets	546,700,833	515,627,392	50,845,462	47,847,570	597,546,295	563,474,962	34,071,333
Deffered Outflows of Resources:							
Deferred Outflows of Resources	9,552,817	9,442,914	52,383	104,766	9,605,200	9,547,680	57,520
Liabilities							
Current liabilities	35,624,604	26,317,238	947,164	706,459	36,571,768	27,023,697	9,548,071
Long-term liabilities	191,245,406	188,323,348	2,490,490	2,447,248	193,735,896	190,770,596	2,965,300
Total Liabilities	226,870,010	214,640,586	3,437,654	3,153,707	230,307,664	217,794,293	12,513,371
Deferred Inflows of Resources:							
Deferred Inflows of Resources	4,057,009	5,251,370			4,057,009	5,251,370	(1,194,361)
Net Position							
Net Investment in Capital Assets	268,470,003	209,486,236	33,280,330	32,406,727	301,750,333	241,892,963	59,857,370
Restricted	12,581,727	11,474,634	-	-	12,581,727	11,474,634	1,107,093
Unrestricted	44,274,901	84,217,480	14,179,861	12,391,902	58,454,762	96,609,382	(38,154,620)
Total Net Position	\$325,326,631	\$305,178,350	\$ 47,460,191	\$44,798,629	\$372,786,822	\$ 349,976,979	\$ 22,809,843





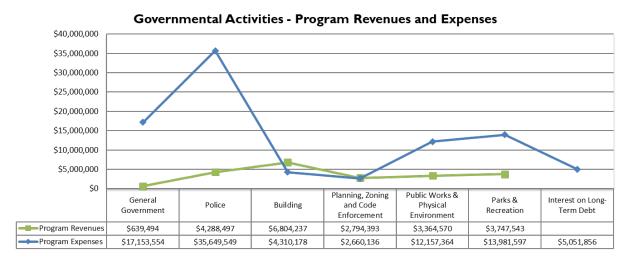
Net Investment in Capital Assets - This represents the City's investment in its capital assets, less accumulated depreciation, and any related outstanding debt attributable. The resources needed to repay this debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

Restricted Net Position - Resources whose use is subject to externally imposed restrictions. The City has resources set aside for debt service, capital projects, and specific projects and programs established by the City Council.

Unrestricted Net Position - These are resources that are accessible to the City to provide services to the residents if there were no additional revenues or resources available.

STATEMENT OF ACTIVITIES

The Government-wide Income Statement is known as the *Statement of Activities*, which provides a report on the money received (revenues) and spent (expenditures) by the City during the fiscal year. The following graphs show a summary of revenues and expenditures for Governmental and Business-type activities as they relate to the program category in which the funds were collected or expended. Governmental activities reflect the City's basic services, including general government, police, public works and physical environment, planning, zoning, and code enforcement, building, and parks and recreation. Business-type activities are comprised of Stormwater (wastewater) utilities.



Governmental activities increased the City's net position by \$20.1 million during the current fiscal year. Property tax revenues rose by 1.26% or \$432 thousand over the prior year. This increase is attributable to the increase in assessed values and new construction. Investment earnings increased by \$11.4 million compared to prior year. This increase is reflective of the market's performance during the current fiscal year. Total governmental program expenditures totaled \$90.9 million with Police program expenditures representing 39% of the total. The increase of \$6.9 million in Police program expenditures is primarily attributable to personnel and related operating expenditures.

Business-Type Activities - Program Revenues and Expenses

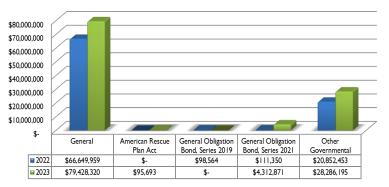


Business-type funds are used to report any activity for which a fee is charged to users for goods and services to recover the cost of the service provided. The net position in business-type activities increased to \$47.5 million when compared to the \$44.8 million from the last fiscal year. Overall, this is a result of revenues continuing to exceed expenditures.

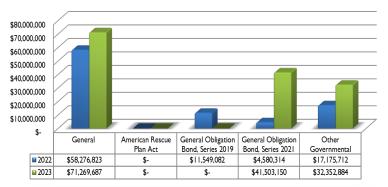
GOVERNMENTAL FUNDS

The City maintains many individual governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on nearterm inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year.





Expenditures by Major Governmental Fund





Fund Balance: Represents the difference between the assets and liabilities in a governmental fund.

Assigned Fund Balance: Is the portion of fund balance that is intended to be used for specific purposes but do not meet the criteria to be classified as restricted or committed.

Unassigned Fund Balance: Is the residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications.

Committed Fund Balance: Is the portion of fund balance that represents resources whose use is constrained by limitations that the government imposes on itself.

The General Fund balance increased from \$91 million at the end of 2022, to \$100.5 million at the end of the current fiscal year. Of that amount, \$63.9 million constitutes unassigned fund balance, which is available for spending at the City's discretion; \$123.3 million, is committed for various projects such as the design and construction of park improvements, installation of license plate readers, and other projects. The \$9.5 million increase to fund balance was attributable to the rise in revenues such as franchise fees, intergovernmental revenues, and property taxes.

GENERAL FUND - REVENUES

The General Fund is the primary operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund. It is useful to analyze as it reflects revenues and expenditures available for general use. The general fund is where the most significant revenue source (property taxes) and a majority of the City's expenditures are accounted for, including public safety (police) and City administration.

The majority of services are financed through shared state sales tax, local utility tax, property tax and direct charges for services. Compared to previous year, FY 2023 total general fund revenues increased by \$12.8 million. The largest revenue source for the City is property taxes, which make up for 34% of general fund revenues. The second and third largest revenue sources are utility taxes (18%) and franchise fees (15%), respectively.

Property Taxes: An Ad Valorem tax levied on the assessed value (net of any exemptions) of real personal property within the City.

Utility Taxes: A tax on purchases within the City for electricity, metered natural gas, manufactured gas and water service.

Franchise Fees: Fees charged for the ability to operate businesses such as electricity and waste disposal services within the City limits.

Intergovernmental: The combined resources received from other governments in the form of state shared revenue.

Licenses, Permits, and Fines: Revenues received for business taxes, and planning permits, and code fines.

Communication Service Tax: A tax on telephone and cable television received from state shared revenue.

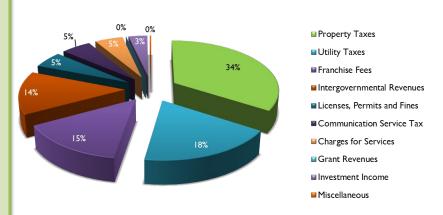
Charges for Services: The combined resources of various departments for fees paid by the public such as, recreation fees.

Grants: Operating and capital grants and contributions received from other entities. **Investment Income:** Interest earned on investments, such as treasuries, and federal agencies as allowed by state statutes and city policy.

Miscellaneous: Revenues received that do not fall into the above designated categories, such as insurance proceeds.

Where the Money Comes From (Revenue/Resources)

2023 General Fund Revenues (by source)



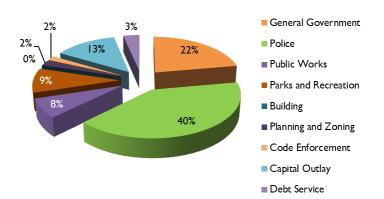
General Fund Revenues (by Source)	2021		2022	2023
Property Taxes	\$	25,713,762	\$ 26,951,408	\$ 27,123,159
Utility Taxes	\$	9,737,458	\$ 11,222,167	\$ 14,603,364
Franchise Fees	\$	8,222,719	\$ 9,907,873	\$ 11,539,131
Intergovernmental Revenues	\$	7,499,828	\$ 9,153,886	\$ 11,033,643
Licenses, Permits and Fines	\$	6,805,747	\$ 4,663,490	\$ 4,222,134
Communication Service Tax	\$	3,478,659	\$ 3,768,230	\$ 4,139,356
Charges for Services	\$	2,973,557	\$ 3,557,848	\$ 3,926,735
Grant Revenues	\$	490,254	\$ 108,210	\$ 26,470
Investment Income	\$	341,739	\$ (3,074,997)	\$ 2,628,282
Miscellaneous	\$	439,779	\$ 391,844	\$ 186,046
Total General Fund Revenues	\$	65,703,502	\$ 66,649,959	\$ 79,428,320

GENERAL FUND - EXPENDITURES

Compared to previous year, General Fund Expenditures increased by \$13 million. The largest General Fund Expenditures were for Police Services, which makes up for 40%, and General Government for 22% of total General Fund Expenditures.

Where the Money Goes (Expenditures/Services)

2023 General Fund Expenditures (by function)



General Fund Expenses (by Function)	2021			2022	2023
General Government	\$	14,374,049	\$	14,992,957	\$ 15,845,319
Police	\$	25,171,069	\$	25,970,279	\$ 28,851,613
Public Works	\$	4,464,116	\$	4,856,971	\$ 5,365,834
Parks and Recreation	\$	4,658,164	\$	5,800,164	\$ 6,752,210
Building	\$	3,912,618	\$	-	\$ -
Planning and Zoning	\$	1,162,208	\$	1,237,667	\$ 1,419,530
Code Enforcement	\$	1,122,303	\$	1,220,972	\$ 1,225,769
Capital Outlay	\$	1,266,789	\$	2,198,231	\$ 9,400,561
Debt Service	\$	2,005,653	\$	1,999,582	\$ 2,408,851
General Fund Total Expenses	\$	58,136,969	\$	58,276,823	\$ 71,269,687

General Government: Financial and Administrative services provided for the benefit of the public and the governmental body as a whole.

Police: Expenditures associated with services provided by the City for the safety and security of the public.

Public Works: Expenditures reflecting costs associated with maintaining public infrastructure such as City roads, medians, and City facilities.

Parks and Recreations: Reflects the expenditures associated with services that enhance the culture of the community, such as recreation, sports, fitness, and special events.

Building, Planning & Zoning, and Code Enforcement: These categories include costs associated with services provided for building safety, code compliance and planning functions.

Capital Outlay: Expenditures associated with acquiring, maintaining, repairing, or upgrading capital assets such as, machinery, facilities and land.

Debt Service: Expenditures to pay the principal and interest payments related to the City's long-term debt.



SUMMARY OF CAPITAL ASSETS

Capital Assets are defined as land, building, improvements, equipment, and infrastructure owned by the City and purchased by each department as needed. For the current fiscal year, the City's capital assets for governmental activities, net of accumulated depreciation were \$455 million. The capital assets for business-type activities, net of accumulated depreciation was \$36.1 million. Below is a summary of the total dollar amount held by the City, as of September 30, 2023:

2023 Capital Assets - Governmental Activities





Governmental Activities (Net)									
Capital Asset	2022 2023								
Land	\$	79,970,764	\$	79,970,764					
Construction in Progress	\$	45,583,854	\$	101,734,271					
Buildings	\$	71,952,077	\$	83,173,306					
Infrastructure	\$	52,073,452	\$	143,475,116					
Public Domain & System Infrastructure	\$	2,220,149	\$	7,193,940					
Furniture, Fixtures and Equipment	\$	3,110,997	\$	23,536,090					
Vehicles	\$	2,655,978	\$	14,182,503					
Intangible Right-of-Use Software Agreements	\$	-	\$	1,850,706					
Totals	\$	257,567,271	\$	455,116,696					

Business-Type Activities (Net)									
Capital Asset		2022		2023					
Construction in Progress	\$	1,810,135	\$	147,737					
Infrastructure - Stormwater Imp.	\$	32,822,996	\$	35,918,806					
Furniture, Fixtures and Equipment	\$	116,077	\$	81,066					
Vehicles	\$	I	\$	I					
Totals	\$	34,749,209	\$	36,147,610					

Capital Asset Highlights

- Public Works improvement of streets
- Information Technology upgrades and improvement to City's systems
- > Park improvements and construction
- Additions to the City's fleet of vehicles

Land: Represents total dollar amount in land purchased and owned by the City of Doral for government use.

Infrastructure: Includes the cost of all roads, bridges, medians, drainage systems, water and sewer systems, and other permanent improvements that add value to the land.

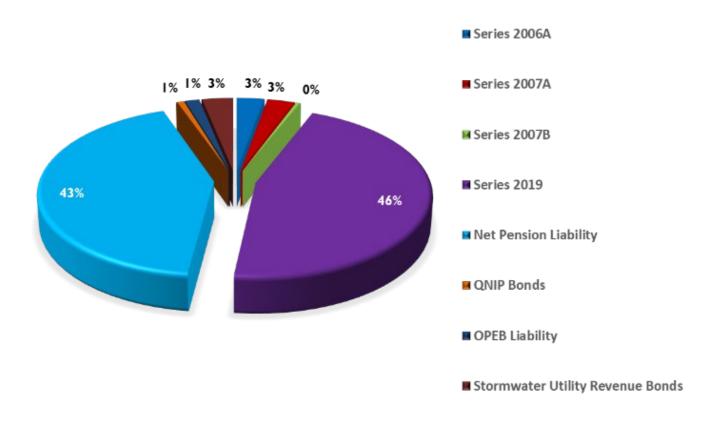
Buildings: The amount listed is the cost of permanent structures such as City Hall, Police and Public Works buildings.

Fixtures Furniture, **Equipment**: Includes the cost of all machinery office furniture, IT devices, etc.

Public Domain and System Infrastructure: The cost of all IT system equipment.

DEBT STRUCTURE

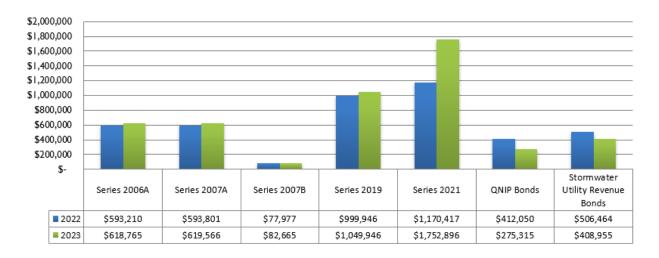
Cities need a good credit rating to help secure a better future for its residents. The City's current S&P Global and Fitch's bond rating is AA+. As of September 30, 2023, the City's debt for Governmental activity totaled approximately \$193.1 million, excluding compensated absences. This represents a \$3.5 million increase over the last year's total debt of \$189.6 million. The increase is primarily attributable to the net pension liability.



The table below represents the City's annual financial obligations for the year ended September 30, 2023:

	D							ue within			
Governmental Activities	Beginning		Additions		Reductions			Ending		One Year	
Capital Improvement Revenue Bonds:											
Series 2006A	\$	3,186,088	\$	-	\$	(618,765)	\$	2,567,323	\$	645,420	
Series 2007A	\$	3,192,060	\$	-	\$	(619,566)	\$	2,572,494	\$	646,448	
Series 2007B	\$	439,415	\$	-	\$	(82,665)	\$	356,750	\$	87,633	
Total Bonds	\$	6,817,563	\$	-	\$	(1,320,996)	\$	5,496,567	\$	1,379,501	
General Obligation Bonds:											
Series 2019	\$	42,630,000	\$	-	\$	(980,000)	\$	41,650,000	\$	1,025,000	
Plus: premium on bonds issued	\$	1,725,328	\$	-	\$	(69,946)	\$	1,655,382	\$	69,946	
Series 2021	\$	85,035,000	\$	-	\$	(1,590,000)	\$	83,445,000	\$	1,665,000	
Plus: premium on bonds issued	\$	18,019,126	\$	-	\$	(162,896)	\$	17,856,230	\$	244,805	
Total Bonds	\$	147,409,454	\$	-	\$	(2,802,842)	\$	144,606,612	\$	3,004,751	
Other Liabilities:											
Net Pension Liability	\$	32,894,416	\$	5,959,514	\$	(157,147)	\$	38,696,783	\$	-	
QNIP Bonds	\$	915,325	\$	-	\$	(275,315)	\$	640,010	\$	289,460	
OPEB Liability	\$	1,248,188	\$	106,650	\$	-	\$	1,354,838	\$	-	
Subscriptions	\$	-	\$	1,850,706	\$	(416,837)	\$	1,433,869	\$	338,169	
Compensated Absences	\$	3,478,743	\$	3,648,027	\$	(2,953,469)	\$	4,173,301	\$	250,000	
Note Payable	\$	310,547	\$	-	\$	(101,735)	\$	208,812	\$	103,505	
Total Other Liabilities	\$	38,847,219	\$	11,564,897	\$	(3,904,503)	\$	46,507,613	\$	981,134	
Governmental Activities long-term liabilities	\$	193,074,236	\$	11,564,897	\$	(8,028,341)	\$	196,610,792	\$	5,365,386	
							D	ue within			
Business-type Activities		Beginning		Additions	Reductions			Ending	One Year		
Stormwater Utility Revenue Bonds	\$	3,328,618	\$	-	\$	(408,955)	\$	2,919,663	\$	429,173	
Business-type Activities long-term liabilities	\$	3,328,618	\$	-	\$	(408,955)	\$	2,919,663	\$	429,173	

The following is a summary of changes in long-term liabilities of the City for the year ended September 30, 2023:



CITY OF DORAL DIRECTORY

CITY OF DORAL CITY HALL

8401 NW 53 TERRACE DORAL, FL 33166 TEL: 305-593-6725

Ist FLOOR

OFFICE OF THE CITY CLERK
INFORMATION TECHNOLOGY DEPARTMENT
PARKS & RECREATION DEPARTMENT

2ND FLOOR

BUILDING DEPARTMENT
CODE COMPLIANCE DEPARTMENT
PLANNING & ZONING DEPARTMENT
ECONOMIC DEVELOPMENT DIVISION
PUBLIC WORKS DEPARTMENT

3RD FLOOR

CITY MAYOR & COUNCIL
OFFICE OF THE CITY MANAGER
OFFICE OF THE CITY ATTORNEY
FINANCE DEPARTMENT
HUMAN RESOURCES DEPARTMENT
PUBLIC AFFAIRS DIVISION

POLICE DEPARTMENT 6100 NW 99 AVENUE 305-593-6740

INTERESTED IN MORE FINANCIAL INFORMATION?

The information in this report is drawn from the City of Doral Comprehensive Annual Financial Report for the fiscal year ended September 30, 2023, which may be accessed at www.cityofdoral.com.

The City's financial statements are designed to provide Doral citizens, taxpayers, customers, investors, and creditors with a general overview of City finances and to demonstrate the City's accountability of the resources it receives and expends.